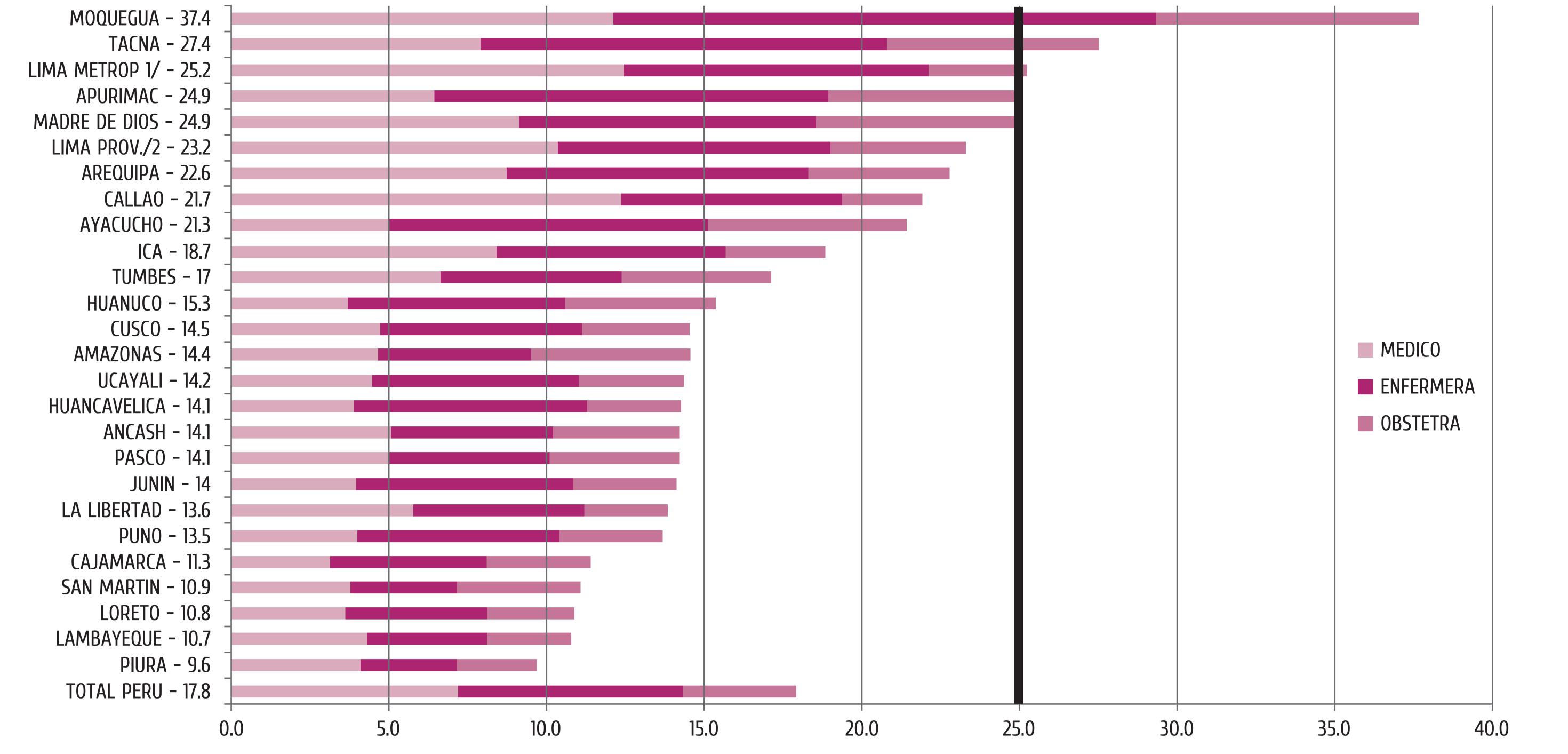
## PERU

**Development of the Intersectoral Coordination process** to achieve Health Workforce Retention in areas under the programme of Universal Health Insurance





Human resources shortage in Peru (N° of doctors, nurses and midwives per 10000 inhab.) makes "very unlikely to achieve a coverage of essential health interventions, as needed to achieve the Health related Millennium Development Goals (MDG)" (WHO - 2006)

> Quantitative and qualitative shortage of HRH: A study done by the MOH, 2007 showed that the shortage of physicians runs from 8,446 to 15,363 according to different standards, with a gap in HRH distribution between regions as well as urban-rural

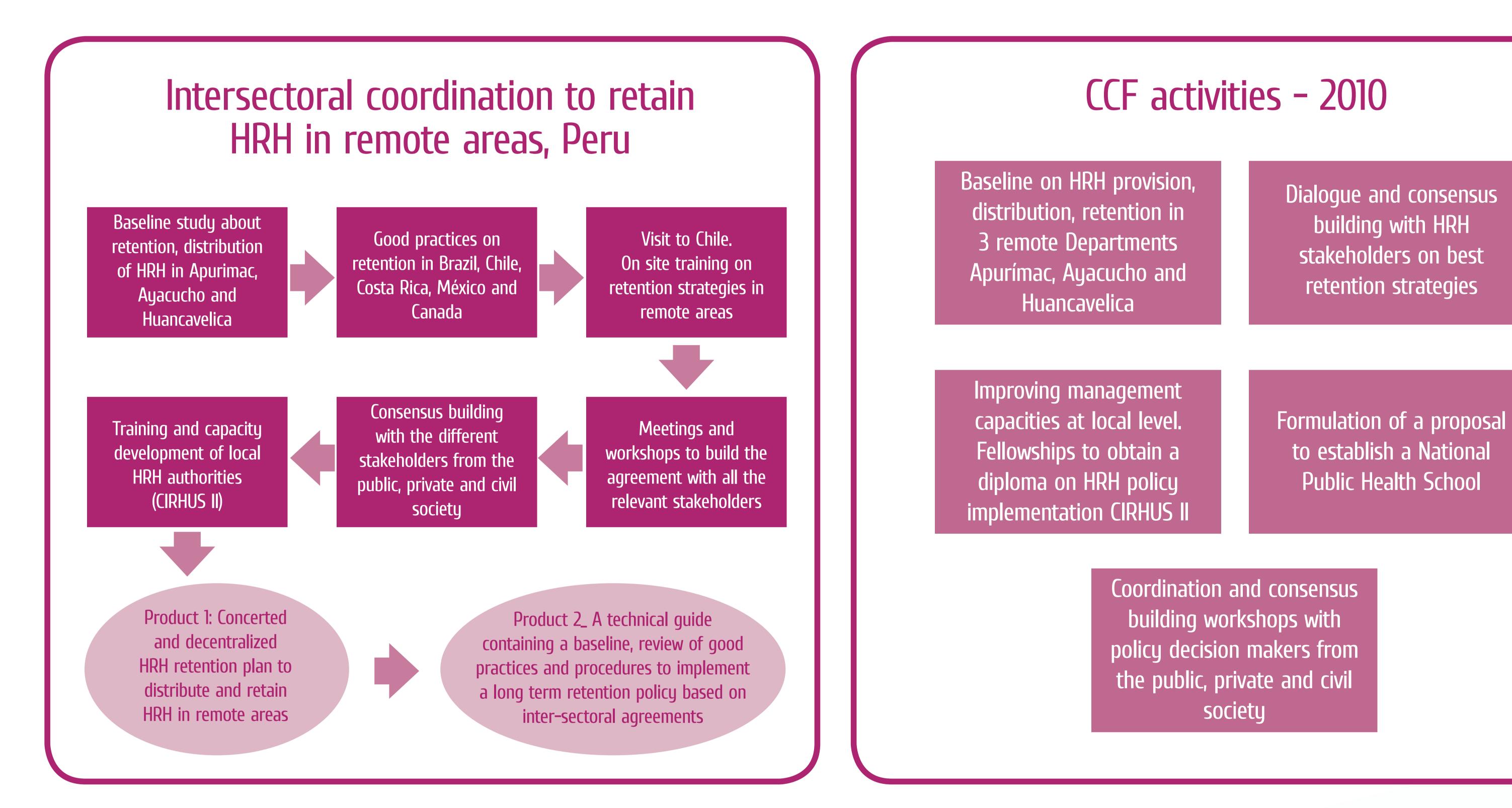
Scarcity of specialists. The MOH alone needs more than 6,000 specialists. There are no anesthetists, psychiatrists, cardiologists, gastroenterologists and others in many Regions.

Main HRH Challenges Imbalance between supply and demand and quality issues: The massive development of new educational institutions endangers the quality and proficiency of health personnel.

Mismatch between real workers competencies and those needed for the health care system Biomedical approach in HRH training, no emphasis in PHC.

Improving the stewardship role of the government for HRH

Diverse stakeholders coordination, facilitation and regulation



## Relevant partners and stakeholders

Stakeholder Constituencies	HRH Retention Policy Partners	Health and Social Secur Commission	Functions
National Parliament (regions, political parties, citizens)	Health and Social Security Commission	Health and Social Security Comn	nission Legislative process, public debate
Executive Branch	Executive Branch President of the Council	President of the Council of Minis	sters Monitoring policy implementation
Administrative resources,	of Ministers	Secretary of Decentralization	Administrative procedures
procedures, local authorities	Secretary of Decentralization	National Civil Service Authority	Contracting and working conditions
Public sector personnel	National Civil Service Authority (SERVIR)	(SERVIR)	
Local authorities	Regional governments	<b>Regional governments</b>	Ensuring implementation and sustainability
Public authorities	Ministry of Finance and Economy	Ministry of Finance and Econom	y Funding
Education sector	Ministry of Education	Ministry of Education	Continuous Education
NGOs across the country and in the selected regions	Civil Society	Civil Society	Social audit
International Organizations	International Organizations GHWA, PAHO/ WHO, UNASUR, Andean Agreement	International Organizations	Technical assistance

## **Core Functions of HRH stakeholders**

Stakeholder Constituencies	HRH Retention Policy Partners	Health and Social Security Commission	Functions
National Parliament (regions, political parties, citizens)	Health and Social Security Commission	Health and Social Security Commission	Legislative process, public debate
Executive Branch	Executive Branch President of the Council	tive Branch President of the Council President of the Council of Ministers	Monitoring policy implementation
Administrative resources,	of Ministers	Secretary of Decentralization	Administrative procedures
procedures, local authorities	Secretary of Decentralization	National Civil Service Authority	Contracting and working conditions
Public sector personnel	National Civil Service Authority (SERVIR)	(SERVIR)	
Local authorities	Regional governments	Regional governments	Ensuring implementation and sustainability
Public authorities	Ministry of Finance and Economy	Ministry of Finance and Economy	Funding
Education sector	Ministry of Education	Ministry of Education	Continuous Education
NGOs across the country and in the selected regions	Civil Society	Civil Society	Social audit
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## Lessons Learnt

- Robust data and evidence (baseline study) was a valuable starting point;
- HRH policy has to be linked with broad Health and Social Inclusion policies. (A specific programme 'PROSALUD' worked well as a link with the three selected Regions, allied with the national objective.);
- Having a long term HRH plan and initiatives involving all other stakeholders from the very beginning remained useful;
- Strengthening technical capacities of local HRH authorities is imperative;
- HRH are an investment not only in themselves, but they make possible the significant expansion of infrastructure resulting in economic and social welfare. This can further mobilize the financial support from the government;
- Sharing good practices from neighboring countries was beneficial.



global health workforce alliance